

### **MEMORANDUM**

Agenda Item No. 4(CC)

**TO:** Honorable Chairperson Barbara Carey-Shuler, Ed. D.

**DATE:** 

October 7, 2003

and Members, Board of County Commissioners

**FROM:** George M. Burgess

County Manager

**SUBJECT:** Recapture and

Reallocation of \$9,041,278.88

\$9,041,278.88 (\$3,937,975.01 of FY 1994-2003 CDBG,

\$4,103,303.87of HOME, \$750,000 of HODAG

and \$250,000 of SURTAX Funds)

### RECOMMENDATION

It is recommended that the Board of County Commissioners authorize the County Manager to amend the FY 1994 Statement of Objectives and FY 1995 – FY 2003 Action Plans to reflect the recapture and reallocation of \$9,041,278.88. The sources of the recapture are as follows: FY 1994 – FY 2003 CDBG funds (\$3,937,975.01), FY 1994 – FY 2003 HOME and HOME CHDO funds (\$4,103,303.87), HODAG funds (\$750,000) and FY 2003 funds (\$250,000) SURTAX. These funds are derived from completed projects with unexpended balances, projects with expired contracts, and projects that are no longer viable pursuant to analysis by OCED staff. The recaptured funds will be utilized in a manner, as indicated in Exhibit I. This agenda item is being structured to address OCED's budgetary commitments to the County and continue its efforts to efficiently utilize unspent CDBG, HODAG, SURTAX & HOME funds. It is further recommended that the Board authorize the County Manager to amend and execute all contracts, amendments, and agreements, as are necessary.

### **BACKGROUND**

On December 17, 2002, the Board approved the FY 2003 Action Plan with the reduction of County Departments' CDBG allocations by \$2.3 million and reallocated the funds to other community development organizations, (Resolution No. R-1482-02). As a commitment to the Board, the Office of Community and Economic Development (OCED) recommended that the affected departments receive reprogrammed funds in order to return these departments to their approved funding levels. On May 6, 2003, the Board approved, through Resolution No. R-464-03, the reprogramming of \$2,876,471.29, of which \$1,429,471 was utilized to partially reimburse the affected County departments. At that time OCED committed to continue its efforts to further identify recaptured dollars in order to fulfill its remaining obligation to the County departments.

This amendment fulfills OCED's commitment to the County Departments. Additionally, this item also reallocates funds to performing agencies that are accomplishing community revitalization through economic development, urban renewal, and public service activities.

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To ensure a clear communication process with impacted agencies regarding the proposed recaptures, OCED has provided written notification to all affected agencies indicating the intent to recapture and reallocate the funds, as indicated in Exhibit I. Moreover, this amendment will adjust previously approved Board actions. County Departments, municipalities, developers, and agencies impacted by this adjustment, as indicated in Exhibit I, include:

- Miami-Dade Office of Community and Economic Development Funds will be utilized to readjust the FY 2003 County budget allocations to prior funding levels for economic development and urban renewal activities.
- Miami-Dade Office of Historic Preservation Funds will be utilized to readjust the FY 2003 County budget allocations to prior funding levels.
- South Miami Heights CDC Caribbean Palms Funds will be utilized for project funding infrastructure for the development of 45 units of affordable single-family homes bounded by SW 203 Street and SW 206 Street, between SW 119 and 120 Avenues. Upon approval, the applicant now has the resources necessary to initiate and complete the project.
- Miami-Dade Empowerment Trust Funds will be utilized for the construction of K Place, which will provide affordable housing units in the City of Miami's downtown area. This project is linked to the City of Miami's efforts to stimulate greater residential activities in its Central Business District.
- The City of Opa-Locka has embarked upon a strategy to combine all of its existing approvals and invest them in several projects, which will be fully funded and competed within approved time frames. Below is a description of its swap and consolidation strategies. City of Opa-Locka Curtiss Drive Infrastructure – As requested by the City of Opa-Locka, funds will be reprogrammed from the City of Opa-Locka's Niles Garden Drainage Improvement project (\$300,000) to the Curtis Drive Infrastructure Phase II project. The additional allocation of funds will be utilized to complete Phase II of a 1.7 million dollar area wide infrastructure project. As of date, OCED has allocated \$247,750 of FY 1998 CDBG and \$190,000 of FY 2003 CDBG funds. The supplemental reprogrammed funds of \$300,000 would bring the aggregate project allocation to \$737,750. The Curtiss Drive Infrastructure project has been established as a priority by the City of Opa-Locka's City Commission to address the City's Proposed "16" Assessment Areas for the Neighborhood Infrastructure Improvements strategic plan approved March 13, 2002. The Curtiss Drive Infrastructure Phase II project consists of the upgrade of water lines, sewer lines, drainage lines, relocation of meters from the alleys to the front, installation of sidewalks, roadway resurfacing, landscaping, signage, and light fixtures. The project area is located in the North Central area of the City of Opa-Locka bounded on the North and West by Curtis Drive and on the Southeast from Harem Avenue to Sultan Avenue. City of Opa-Locka Sherbondy Park Rehabilitation Phase II – As requested by the City of Opa-Locka, funds will be reprogrammed from the City of Opa-Locka's Library Improvements project (\$78,000) to the Sherbondy Park Rehabilitation Phase II project. The additional funding allocation will expedite the completion of the renovation project. Renovations include interior refinishes (ceiling, wall, and floor); exterior refinishes (roof and building walls); electrical system code compliance; ADA compliance; and door/window replacement. The estimated project cost is \$211,416. As of date, OCED has allocated \$110,000 of FY 2002 CDBG and \$30,000 of FY 2003 CDBG funds from the District 1 -Community Advisory Committee Fund. The supplemental reprogrammed funds of \$78,000 would bring the aggregate project allocation to \$218,000.
- Carrfour Corp. Harding Village Funds will be utilized for service delivery costs for acquisition and rehabilitation of 92 unit SRO located at 8540 Harding Avenue; 74 units dedicated to formerly homeless persons; 18 units dedicated to households below 60% AMI.

Honorable Chairperson Barbara Carey-Shuler, Ed. D. and Members, Board of County Commissioners Page 3

- Carrfour Corp. Villa Aurora Funds will be utilized for service delivery costs for rehabilitation of single-family building located at 1389 SW 1<sup>st</sup> Street. The 46 unit SRO will contain transitional housing beds for families.
- Carrfour Corp. Sun South Place Funds for this activity will support service delivery for rehabilitation of a multi-family building located at 530 Meridian Ave. This 55 unit SRO will provide 40 units reserved for formerly homeless adults along with 15 market rate units.
- JESCA Funds for Model Cities Youth Streetworker Program will support crime prevention services to delinquent youth between the ages eight and eighteen to prevent their involvement in criminal behavior and reduce the rate of recidivism.
- Centro Campesino, Florida City Villages Phases II, III, & IV Funding will be utilized for the development, construction and marketing costs for homebuyer closings on 33 units of 150 unit singlefamily development located at 901 SW 2 Street, Florida City.
- Urban League Superior Manor Funds will be utilized to complete the construction/rehabilitation of an 87 unit rental initiative. This is an ongoing activity, which will be fully funded as a result of this activity.
- Richmond Heights CDC, Single Family Construction Funding will be allocated for six single-family housing units for low-income persons in Richmond Heights.
- On December 17, 2002, pursuant to Resolution # 1482-02, the Board approved the FY 2003 Action Plan with the proviso that in an effort to directly meet the need of low and moderate-income communities, \$100,000 be allocated to each of the nine CACs to address high priority needs in their neighborhoods. The West Perrine CAC originally allocated the total funding amount to the Miami-Dade Office of Community and Economic Development / UD Division for the Perrine Senior Citizen Center Expansion. West Perrine CAC now requests that all the funding be allocated to the West Perrine CDC, for affordable single-family homeownership programs for Perrine residents. OCED supports this recommendation.
- On July 30, 2003, the Miami Dade Affordable Housing Advisory Board approved the switch of \$250,000 in HOME funds for \$250,000 in Surtax for Miami Beach CDC's Jefferson Apartments, a 27-unit rental housing development for the elderly. This action by the BCC will allow OCED to recapture these previously reallocated HOME funds to other eligible HOME activities.
- Neighbors and Neighbors Association, Inc. Technical Assistance program will utilize funding for the creation of jobs by providing technical assistances to micro businesses in multiple Neighborhood Revitalization Strategy Areas.
- Riverside Homes initiative will allow for infrastructure funding of water and sewer for 24 town houses located at NW 85<sup>th</sup> St Rd and NW 5<sup>th</sup> Ave. This is a home ownership initiative.
- South Miami Street Improvement Phase II B Poinciana Industrial Center Phase V Street Improvement project is nearing completion and \$70,000 is the projected surplus. These funds will be redirected to cover additional costs needed to complete the South Miami Street Improvements Phase II B.
- City of North Miami Beach, Highland Village Wastewater Improvement project funds will be reprogrammed to fund other eligible capital projects. This project will be funded at later date on the basis of the number of eligible recipients consistent with CDBG criteria. These funds will be utilized to fill an existing funding gap, which will immediately stimulate the development of \$9.1 million retail center on the 7<sup>th</sup> Avenue Corridor.
- Peninsula Edison Plaza LLC, Edison Plaza Development of Edison Marketplace (retail strip center anchored by a super market) in Liberty City which will create a minimum of 23 jobs.
- Greater Miami Service Corp's previously recaptured funds will provide young adults with training work experience using the "work first" services strategy that promotes improved skills. In addition the Graffiti

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Abatement program will provide graffiti control and eradication on private and public property throughout CDBG Focus Areas.

- Miami-Dade Empowerment Trust Funds will be utilized for employment training for low-to-moderate income individuals eligible under CDBG criteria and guidelines. This is a new activity linked to the Empowerment Zone's Regional Strategic Plan.
- Miami-Dade Empowerment Trust Funds will be utilized to support ongoing infill initiatives. The Empowerment Zone will work in conjunction with Palmetto Homes Inc. who has seven scattered site units in Pinewood granted by MDHA. OCED's investment will enable the applicant to commence this very important segment of Miami-Dade County's Infill initiative. This new activity will support the County's efforts to stimulate development on County-owned vacant residential sites.
- Miami-Dade Empowerment Trust will utilize its allocated \$25,000 to support CAA's capacity building efforts linked to its Citizen Advisory Committees. This initiative will supplement not duplicate on going activities.
- Allapattah Garden Apartments Ltd. Funds will be utilized for project gap funding for the construction of 128 units of affordable multi-family rental housing adjacent to the Allapattah Metro-Rail Station, between NW 11<sup>th</sup> Place to NW 11<sup>th</sup> Court and NW 33<sup>rd</sup> 36<sup>th</sup> Street. This activity is a continuation of County funded activity and will assist in its completion.
- De Hostos Senior Center Funds will be used to assist activities provided through the Senior Services Center. In addition, as part of OCED's Neighborhood Revitalization Area Strategy for Public Services, \$17,500 of this allocation will be subcontracted to the Action Community Center to support the provision of transportation services for the elderly and/or handicapped for the period of October 1, 2003 thru December 31, 2003.

In sum, OCED recommends the reprogramming of \$3,937,975.01 of FY 1994 – FY 2003 CDBG funds, \$4,103,303.87 of FY 1994 – FY 2003 HOME and HOME CHDO funds, \$750,000 of HODAG funds and \$250,000 of SURTAX funds for community development activities to benefit low-to-moderate income areas and individuals throughout Miami-Dade County.

This proposed plan amendment was advertised on August 21, 2003 for a required public hearing to be held on September 9, 2003. The revised dates and amounts are now being re-advertised to advise the public.

Assistant County Manager

TO:

Hon. Chairperson Barbara Carey-Shuler, Ed.D.

DATE:

October 7, 2003

and Members, Board of County Commissioners

FROM:

Robert A. Ginsburg

County Attorney

**SUBJECT**: Agenda Item No. 4(CC)

Please	e note any items checked.
	"4-Day Rule" ("3-Day Rule" for committees) applicable if raised
	6 weeks required between first reading and public hearing
	4 weeks notification to municipal officials required prior to public hearing
	Decreases revenues or increases expenditures without balancing budget
	Budget required
	Statement of fiscal impact required
	Bid waiver requiring County Manager's written recommendation
<u></u>	Ordinance creating a new board requires detailed County Manager's report for public hearing
	Housekeeping item (no policy decision required)
$\checkmark$	No committee review

Approved	Mayor	Agenda Item No.	4(CC)
Veto		10-7-03	
Override			
R	ESOLUTION NO.		

RESOLUTION AUTHORIZING THE COUNTY MANAGER TO AMEND THE FY 1994 – FY 2003 ACTION PLANS TO REFLECT THE RECAPTURE OF \$9,041,278.88 FY 1994 - FY 2003 FUNDS INCLUDING \$3,937,975.01 OF FY 1994 - FY 2003 CDBG FUNDS, \$4,103,303.87 OF FY 1994 - FY 2003 HOME FUNDS, \$750,000 OF HOUSING DEVELOPMENT ACTION GRANT (HODAG) FUNDS AND \$250,000 OF SURTAX FROM COMPLETED PROJECTS WITH UNEXPENDED BALANCES, **PROJECTS** WITH **EXPIRED** CONTRACTS, AND PROJECTS THAT ARE NO LONGER VIABLE WITH THE REALLOCATION OF THESE FUNDS TO ACTIVITIES THAT CAN EXPEND THE FUNDS, AS INDICATED IN EXHIBIT I; AUTHORIZING THE COUNTY MANAGER TO EXECUTE ALL CONTRACTS, AGREEMENTS AND AMENDMENTS NECESSARY TO CARRY OUT THE ABOVE PROGRAM; AND AUTHORIZING THE COUNTY MANAGER TO EXERCISE THE CANCELLATION PROVISIONS CONTAINED THEREIN

WHEREAS, this Board desires to accomplish the purposes outlined in the accompanying memorandum, a copy of which is incorporated herein by reference

NOW. THEREFORE, BE IT RESOLVED BYTHE **BOARD** OF COUNTY COMMISSIONERS OF MIAMI-DADE COUNTY, FLORIDA, that this Board authorizes the County Manager to amend the FY 1994 Statement of Objectives and FY 1995 – FY 2003 Action Plans to reflect the recapture of \$9,041,278.88 of FY 1994 – FY 2003 funds including \$3,937,975.01 of FY 1994 – FY 2003 CDBG funds, \$4,103,303.87 of FY 1994 - FY 2003 HOME and HOME CHDO funds, \$750,000 of HODAG funds and \$250,000 of SURTAX funds from completed projects with unexpended balances,

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, who

projects with expired contracts, and projects that are no longer viable with the reallocation of these funds to activities that can expend the funds, as indicated in Exhibit I; and authorizes the County Manager to execute such contracts, agreements and amendments as are required following approval by the County Attorney's Office and subject to proper execution by the parties; and to exercise the cancellation provisions contained therein.

The foregoing resolution was offered by Commissioner moved its adoption. The motion was seconded by Commissioner and upon being put to a vote, the vote was as follows:

> Dr. Barbara Carey-Shuler, Chairperson Katy Sorenson, Vice-Chairperson

Bruno A. Barreiro Betty T. Ferguson Joe A. Martinez Dennis C. Moss Natacha Seijas

Sally A. Heyman Jimmy L. Morales Dorrin D. Rolle Rebeca Sosa Sen. Javier D. Souto

The Chairperson thereupon declared the resolution duly passed and adopted this 7th day of October, 2003. This resolution shall become effective ten (10) days after the date of its adoption unless vetoed by the Mayor, and if vetoed, shall become effective only upon an override by this Board.

> MIAMI - DADE COUNTY, FLORIDA BY ITS BOARD OF COUNTY COMMISSIONERS

Jose "Pepe" Diaz

HARVEY RUVIN, CLERK

Approved by County Attorney as to form and legal sufficiency.

Deputy Clerk

Shannon D. Summerset

## EXHIBIT I Amendments to the FY 1994 Statement of Objectives and FY 1995 - 2003 Action Plan

		Amendn	ents to CDE	G Funds	unds				
SOURCES OF RECAPTURED FUNDS			FIGOR	DECOMMENDED DEDICATION					
AGENCY NAME	ACTIVITY NAME	AMOUNT	FISCAL YEAR		ACTIVITY NAME	AMOUNT			
ALLAPATTAH COMMUNITY ACTION ALLAPATTAH COMMUNITY ACTION ALPHA PHI ALPHA FRATERNITY, INC	CHILDCARE SVC CHILD CARE SERVICES CENTER YOUTH MENTORING SERVICE PROGRAM	\$ 3,234 \$ 997 \$ 31,450	45 2002	CARRFOUR CORP CARRFOUR CORP CARRFOUR CORP	HARDING VILLAGE SUNSOUTH PLACE VILLA AURORA	\$ 25,000.00 \$ 25,000.00 \$ 25,000.00			
AMERICAS COMMUNITY CTR WORKING TOGETHER	WORKING TOGETHER FOR A BETTER FUTURE	\$ 4,532	39 1997	CITY OF OPA-LOCKA	CURTISS DRIVE INFRASTRUCTURE PHASE II	\$ 300,000.00			
ASPIRA OF FLORIDA, INC	AFTER SCHOOL PROGRAM	\$ 10,069		CITY OF OPA-LOCKA	SHERBONDY PARK REHABILITATION - PHASE	\$ 108,000.00			
BEST BUDDIES INTERNATIONAL INC BLACK ECONOMIC DEVELOPMENT BLACK ECONOMIC DEVELOPMENT COALITION INC. d/b/a TOOLS FOR CHANGE	FRIENDSHIPS FOR YOUTH TOOLS FOR CHANGE ECONOMIC DEVELOPMENT TECHNICAL ASSISTANCE	\$ 4,785 \$ 1,088 \$ 3,370	73 2001	CODEC CODEC	BAYVIEW APTS LA PALMA ROYAL PALM APTS	\$ 50,000.00 \$ 50,000.00 \$ 75,000.00			
BOYS & GIRLS CLUB OF MIAMI, INC	GWEN CHERRY PARK YOUTH PROGRAM	\$ 818	00 2002	DE HOSTOS	DE HOSTOS SENIOR SERVICES CENTER	\$ 42,000.00			
BOYS & GIRLS CLUB OF MIAMI, INC	CORAL GABLES/WEST COCONUT GROVE YOUTH PROGRAM		}	FOCAL	MOORE PARK LEARNING & COMPUTER TECHNOLOGY CENTER	\$ 20,000.00			
CENTER FOR POSITIVE CONNECTIONS, INC.	PUBLIC SERVICE GENERAL	\$ 4,848		HISPANIC COALITION	AT RISK YOUTH AND FAMILY INTERVENTION PROGRAM	\$ 50,000.00			
CENTRO CAMPESINO CITIZEN'S CRIME WATCH OF MIAMI-DADE COUNTY, INC	YOUTH PRIDE PROGRAM NEIGHBORHOOD/ YOUTH CRIME PREVENTION	\$ 13,114 \$ 2,114		JESCA JESCA	BUILDING 2440 HOMELESS PROGRAM	\$ 15,000.00 \$ 15,000.00			
CITY OF NORTH MIAMI BEACH	HIGHLAND VILLAGE WASTEWATER IMPROVEMENTS	\$ 500,000	00 2002	JESCA	STREET WORKER	\$ 45,000.00			
CITY OF NORTH MIAMI BEACH	HIGHLAND VILLAGE WASTEWATER IMPROVEMENTS	\$ 200,000	00 2003	JEWISH COMMUNITY SERVICE	ADULT DAY CARE SERVICES	\$ 12,500.00			
CITY OF OPA-LOCKA	NILES GARDEN DRAINAGE IMPROVEMENTS	\$ 300,000		MD CAA	YOUTH EMPLOYMENT TRAINING THROUGH GREATER MIAMI SERVICE CORPS	\$ 91,000.00			
CITY OF OPA-LOCKA	PUBLIC LIBRARY FACILITY IMPROVEMENTS	\$ 78,000		MD CAA	GRAFFITTI ABATEMENT AND ERADICATION THROUGH GREATER MIAMI SERVICE CORP	\$ 169,000.00			
COCONUT GROVE LDC COCONUT GROVE CARES, INC.	COCONUT GROVE INTERVENTION/PREVENTION PROJECT MELROSE AFTER SCHOOL	\$ 4,113. \$ 1,100.		MD OCED ED	ADMINISTRATION	\$ 794,361.56			
COCONUT GROVE LDC	MELROSE AFTER-SCHOOL INTERVENTION PROJECT	\$ 1,100 \$ 2,668 \$ 1,889	40 1999	MD OCED ED MD OCED ED MD OCED UD	MICRO LENDING-TUA REVOLVING LOAN FUND - TUA COUNTYWIDE LAND ACQ.	\$ 175,000.00 \$ 71,600.00 \$ 20,000.00			
CODEC, INC	VISTA ALEGRE APARTMENTS	\$ 426	28 2002	MD OCED UD	SANDY PINES - SITE CLEAN UP	\$ 40,000.00			
CODEC, INC COLOMBIAN AMERICAN SERVICE ASSOC.	BAYVIEW APARTMENTS CASE MANAGEMENT SERVICES	\$ 2,686. \$ 434.		MD OCED UD	TWIN LAKES BEAUTIFICATION DISPOSITION AND ENV.	\$ 50,000.00 \$ 121,946.07			
COMMISSION DISTRICT FUNDS	DISTRICT 11	\$ 50,000	00	MD OCED UD	WEST LITTLE RIVER DRIVEWAYS AND STREET IMPROVEMENTS	\$ 147,567.38			
COMMUNITIES IN SCHOOLS IN MIAMI	YET PROGRAM	\$ 1,143	58 2000	MD OCED UD	SOUTH MIAMI STREET IMPROVEMENTS PH II	\$ 70,000.00			
COMMUNITY ADVISORY COMMITTEE (DISTRICT 1)	CAC ADVISORY COMMITTEE FUND FOR DISTRICT 1	\$ 30,000.	2003	MD OFFICE OF HISTORIC PRESERVATION	HISTORIC PRESERVATION	\$ 80,000.00			
COMMUNITY ADVISORY COMMITTEE DISTRICT 9)	PERRINE SENIOR CITIZENS CENTER EXPANSION	\$ 100,000.		MD EMPOWERMENT TRUST	CITIZEN PARTICIPATION	\$ 25,000.00			
COMMUNITY COALITION	EMPLOYMENT & TRAINING PROGRAM	\$ 22,919.		MD EMPOWERMENT TRUST	COMMUNITY DEVELOPMENT REVOLVING LOAN FUND	\$ 65,000.00			
COMMUNITY COALITION COMMUNITY COALITION	SENIOR LINK PROGRAM EMPLOYMENT & TRAINING PROGRAM	\$ 94,197. \$ 14,712.		MD EMPOWERMENT TRUST MIAMI DADE EMPOWERMENT TRUST	EMPLOYMENT TRAINING NFL YET PROGRAM	\$ 200,000.00 \$ 75,000.00			
COMMUNITY COALITION COMMUNITY COALITION COMMUNITY COALITION	SENIOR SERVICES SENIOR SERVICES EMPLOYMENT & TRAINING PROGRAM	\$ 15,977. \$ 19,735. \$ 20,004.	1999	NANA PENINSULA EDISON PLAZA LLC THEODORE ROOSEVELT GIBSON	TECHNICAL ASSISTANCE EDISON PLAZA RENOVATION TGHI HIV/AIDS & SUBSTANCE ABUSE	\$ 20,000.00 \$ 700,000.00 \$ 15,000.00			
COMMUNITY COALITION	EMPLOYMENT TRAINING	\$ 43,047.	74 2001	MEMORIAL FUND INC. WEST DADE COMMUNITY SERVICES INC.	OUTREACH & COUNSELING SENIOR YOUTH AND LOW INCOME ASSISTANCE	\$ 50,000.00			
COMMUNITY COALITION	EMPLOYMENT TRAINING	\$ 370.	24 2001	W. PERRINE CDC	LAND ACQUISITION FOR SINGLE FAMILY HOUSING	\$ 100,000.00			
COMMUNITY COALITION COMMUNITY IN SCHOOLS OF MIAMI CONTRACTORS RESOURCE CENTER, INC.	SENIOR LINK YET CENTER ED TECHNICAL ASSISTANCE	\$ 7,315. \$ 798. \$ 459.	75 2002						
DE HOSTOS SENIOR CENTER, INC	HOME IMPROVEMENT PROJECT FOR THE ELDERLY AND DISABLED TECHNICAL ASSISTANCE	\$ 1,003. \$ 1,581.							
FAITH COMMUNITY DEVELOPEMTN DUTREACH CENTER FANM AYISYEN NAN MIAMI	YOUTH ENRICHMENT PROGRAM CLOTHING INCUBATOR	\$ 100,000. \$ 11,539.							
OCAL OOT SOLDIERS	OPERATIONAL EXPENSES LEADERSHIP DEVELOPMENT TRAINING	\$ 900. \$ 2,000.							
FRATERNIDAD NICARAGUENSE FRONTLINE INC	HELPING HANDS FREE TUTORING	\$ 4,367. \$ 10,167.	1998						
	SENIOR SERVICES TO ELIMINATE	\$ 2,311.							
GDP CALDER GARDEN LLC	YOUTH LINK CALDER GARDENS MIXED USE RETAIL	\$ 322.5 \$ 50,000.5							
GOULDS CDC		\$ 5,581.6							
SOULDS CDC	INFILL HOUSING COLONIAL VILLAGE	\$ 1,571.6 \$ 461.3	2000		İ				
GOULDS CDC GOULDS CDC	EAST GOULDS ESTATES EAST GOULDS ESTATES	\$ 528.3 \$ 20,758.0							
SOULDS CDC	COLONIAL VILLAGE	\$ 2,940.2	2001						
YOUR DE COC	112 AVENUE STRIP MALL	\$ 7,082.0							
GOULDS CDC		\$ 1.060	2 2001						
GOULDS CDC GOULDS CDC GOULDS CDC	GOULDS INFILL HOUSING COLONIAL VILLAGE CODE 12 INFILL HOUSING	\$ 1,069.5 \$ 4,677.5 \$ 5,151.5	7 2002						



# EXHIBIT I Amendments to the FY 1994 Statement of Objectives and FY 1995 - 2003 Action Plan

	1	$\overline{}$	Amendm	ents to CD	BG Funds		f
SOURCES OF RECAPTURED FUNDS AGENCY NAME	ACTIVITY NAME		AMOUNT	FISCAL YEAR	RECOMMENDED REDISTRIBUTION AGENCY NAME	ACTIVITY NAME	AMOUNT
GREATER MIAMI NEIGHBORHOODS INC	CONSTRUCTION OF HOUSING MULTI AND	\$	1,153.82	2002			
HAITIAN AMERICAN COMMUNITY	SINGLE FAMILY UNITS EMPLOYMENT TRAINING	\$	19,812.01	2002			
ASSOCIATION OF DADE COUNTY HAITIAN AMERICAN COMMUNITY	MICRO-ENTERPRISE ASSISTANCE	\$	30,000.00	2003			
ASSOCIATION OF DADE COUNTY	PROGRAM						
HAITIAN AMERICAN COMMUNITY ASSOCIATION OF DADE COUNTY	JOB TRAINING AND PLACEMENT	\$	40,000.00	2003			
HAITIAN AMERICAN FOUNDATION	SUPPORT FOR MICRO ENTERPRISE IN THE CREOLE MARKET PLACE	\$	500.00	1999			
HAITIAN AMERICAN FOUNDATION HAITIAN AMERICAN FOUNDATION	ELDERLY SERVICES JOB PLACEMENT/ EMPLOYMENT SEVICES	\$ \$	1,801.05 482.49	2001			
HAITIAN AMERICAN FOUNDATION HAITIAN AMERICAN FOUNDATION HAVEN ECONOMIC DEVELOPMENT INC.	ELDERLY ASSISTANCE JOB PLACEMENT HAVEN SINGLE FAMILY REHAB PROGRAM	\$	1,040.75 1,989.18 16,634.14	2002			
JESCA JESCA	(REHABILITATION ADMIN) CASE MANAGEMENT SERVICES MODEL CITY YOUTH STREET WORKER	\$	5,414.07 3,301.78	2001 2001			į
JESCA JESCA	PROGRAM TRANSPORTATION FOR ELDERLY MODEL CITY YOUTH STREET WORKER	\$	1,359.27	2001			
	PROGRAM	\$	828.61	2002			
JESCA	MODEL CITY YOUTH STREET WORKER PROGRAM	\$	303.00	2002			
JESCA	TRANSITION AND STABILIZATION (PRIMARY CARE HOMELESS PROGRAM)	\$	4,819.85	2002			
JESCA	OLIVIA LOVE EDWARDS ELDERLY SERVICES	\$	4,009.27	2002			
JESCA	PUBLIC SERVICE TRANSPORTATION FOR THE ELDERLY		497.02	2002			
JEWISH COMMUNITY SERVICES OF SOUTH FLORIDA, INC	SENIOR CRIME PREVENTION AND VICTIMS ASSISTANCE	\$	422.62	2000	` <b> </b>		
JEWISH COMMUNITY SERVICES OF SOUTH	ADULT DAY CARE	\$	1,544.94	2002			
JUBILEE CDC	RIO DEL SOL	\$	621.15	2001			
JUBILEE CDC JUBILEE CDC	PUEBLO DEL SOL CENTENNIAL TOWERS	\$	576.38 358.89	2002			
LISC MENTAL HEALTH ASSOCIATION OF DADE	ECONOMIC DEVELOPMENT TECHNICAL ASSISTANCE	\$	5,759.00	2002			
COUNTY, INC.	A WOMEN'S PLACE		1,457.11	2002			
MIAMI CHILDREN'S CENTENNIAL MIAMI-DADE CAA	YOUTH ENTREPRENEUR YOUTH EMPLOYMENT TRAINING THRU GREATER MIAM! SERVICE CORPS	\$	2,693.00 2,816.26	2002 2002			
MIAMI-DADE CAA MIAMI DADE OCED UD	PAINT DISTRIBUTION POINCIANA INDUSTRIAL CENTER PHASE V STREET IMPROVEMENTS	\$	4,919.24 70,000.00	2002			
MIAMI DADE PARKS AND RECREATION	PARKS IMPROVEMENT IN WEST LITTLE	s	50,000.00	2003			
MIAMI-DADE DHS MIAMI-DADE DHS	SOUTH DADE SKILLS CENTER WYNWOOD NEIGHBORHOOD CENTER IDRAINAGE IMPROVEMENTS	\$	1,997.81 4,595.00	1994 1996			
MIAMI-DADE DHS	PARENTING TRAINING/LIFE SKILLS DEVELOPMENT	\$	150,016.19	2002			-
MIAMI-DADE DHS MIAMI-DADE DHS	SOCIAL SERVICES MASTER PLAN MIAMI-DADE COUNTY ROLE MODEL PROGRAM	\$	24,000.00 100,000.00	2002 2002			
MIAMI-DADE HEALTH DEPARTMENT	RODENT CONTROL PROGRAM 3	\$	10,358.00 33,866.00	2002 2002			
MIAMI-DADE HOMELESS TRUST	MENTAL HEALTH	\$	9,956.00	2002			
MIAMI-DADE OCED	NW DADE CENTER ENTITLEMENT FUND ADJUSTMENT	\$	26,946.50 362,000.00	2002 2003			
MIAMI-DADE OCED MIAMI-DADE OCED	PROGRAM INCOME CDBG HOUSING RESERVE FUND	\$	250,000.00 330,491.73	2003 2003			
MIAMI-DADE OCED ED	CDBG REVOLVING LOAN FUND	\$	614.65	2003			
MIAMI-DADE PLANNING AND ZONING MIAMI-DADE PUBLIC LIBRARY SYSTEM	PROGRAM/TUA ENVIRONMENTAL REVIEW ADA UPGRADES WEST DADE REGIONAL	\$	10,266.00 7,408.28	2001 1999			
	LIBRARY REHAB OF LITTLE RIVER BRANCH LIBRARY	\$	9,443.65	1999			
MIAMI-DADE PUBLIC WORKS MIAMI-DADE PUBLIC WORKS	WEST LITTLE RIVER DRIVEWAYS WEST LITTLE RIVER PHASE II DRIVE WAY AND LANDSCAPING	\$	42,575.08 42,361.38	1993 2002			
MIAMI-DADE PUBLIC WORKS	WEST LITTLE RIVER STREET IMPROVEMENTS	\$	62,630.82	2002			
REFORMA, INC	SO DADE DOMESTIC AND SEXUAL VIOLENCE ONE-STOP CENTER	\$	437.27	2002			
	CENTER-BASED INTERGENERATIONAL SUPPORTIVE SERVICES	\$	5,310.80	2002			
NARANJA PRINCETON NARANJA PRINCETON	INITIATIVE PROGRAM MOODY DR INITIATIVE	\$	1,019.28 674.39	2000 2002			
NEW DIRECTION EMPLOYMENT AND	PARK LANDSCAPE ATTENDANT TRAINING AND EMPLOYMENT PROGRAM	\$	444.24	2002			
	YOUTH AFTER SCHOOL PROGRAM	\$	2,820.00	2000			
	YOUTH AFTER SCHOOL PROGRAM LAND ACQUISITION	\$	11,907.20 100,000.00	2000 2003		ļ	
NORTH BEACH CDC	NORTH BEACH YOUTH CORPS	\$	602.00	2000			
CENTER OF DADE COUNTY INC	URBAN EVERGLADES OUTREACH AWARENESS PROGRAM	\$	6,994.39	2002	İ		
	EMPLOYMENT TRAINING	\$	1,224.08	2002			
	EMPLOYMENT TRAINING	\$	50,000.00	2003			



#### EXHIBIT | Amendments to the FY 1994 Statement of Objectives and FY 1995 - 2003 Action Plan

	Amendments to CDBG Funds												
SOURCES OF RECAPTURED FUNDS AGENCY NAME	ACTIVITY NAME		AMOUNT	FISCAL YEAR	RECOMMENDED REDISTRIBUTION AGENCY NAME	ACTIVITY NAME	AMOUNT						
PEACE BE STILL YOUTH DEVELOPMENT	TEEN EMPOWERMENT PROGRAM TEP	\$	827.52	2002		***							
CENTER, INC	V21711 2521 1252												
PHASES OF LIFE YOUTH SERVICES	YOUTH SERVICES	\$	5,000.02	2000									
RICHMOND HEIGHTS CDC	SCATTERED SITES	\$	40,000.00	2000									
RICHMOND HEIGHTS CDC	SCATTERED SITES HOUSING UNITS	\$	39,838.89	2001									
RICHMOND HEIGHTS CDC	SCATTERED SITES	\$	8,500.00	2002									
RICHMOND PERRINE OPTIMIST CLUB, INC	WORK EXPERIENCE PROGRAM	\$	6,931.38	2002									
RICHMOND PERRINE OPTIMIST CLUB, INC	GOULD YOUTH DEVELOPMENT	\$	3,715.08	2002	•								
RICHMOND PERRINE OPTIMIST CLUB, INC	PROGRAM PERRINE CRIME PREVENTION/GOULDS	\$	6,072.97	2002									
	YOUTH DEVELOPMENT												
SERVICES CORPS OF RETIRED	SCORE COUNSELORS TO AMERICA'S	\$	1,631.00	2002									
EXECUTIVES ASSOCIATION	SMALL BUSINESS												
SISTERS AND BROTHERS FOREVER	EMPLOYMENT TRAINING	\$	6.048.00	1995									
ISISTERS AND BROTHERS FOREVER	EMPLOYMENT TRAINING	\$	6,939.26	2000									
SISTERS AND BROTHERS FOREVER	EMPLOYMENT TRAINING	\$	3.430.00	2000									
TEEN PREGNANCY PREVENTION CENTER		S	2,322.00	2000			·						
							!						
TRI-CITY	HOME IMPROVEMENT PROGRAM	\$	1,329.74	2002									
	PUBLIC SERVICE JOB TRAINING	\$	1,657.59	2002									
CENTER	BUSINESS TRAINING SERVICES	\$	6,421.70	1996									
WOMEN'S BUSINESS DEVELOPMENT	WOMEN'S BUSINESS DEVELOPMENT	\$	16,897.68	2001									
YOUTH CO-OP INC	JOB PLACEMENT SERVICES	\$	4,093.16	2001									
YOUTH IN ACTION CENTER, INC	MULTI CULTURAL YOUTH SERVICES	\$	5,773.50	2002									
	TELEVISION PROGRAMMING JOB CR	ļ											
YOUTH OF AMERICA INC	BUS PURCHASE	\$	1,368.00	1994									
ADULT MANKIND ORGANIZATION,		\$	6,312.68	1994									
AMERICAS COMMUNITY CTR WORKING		1		1997									
TOGETHER, ARTZ-N-THE HOOD, ASPIRA		ŀ		2000									
OF FLORIDA, INC, BAYVIEW CENTER FOR				2001									
MENTAL HEALTH, BETA TAU ZETA				2002									
COMMUNITY, CITY OF HOMESTEAD,			-										
COMMUNITY COALITION, DE HOSTOS													
SENIOR CENTER, INC, ENTERTAINMENT													
INDUSTRY INCUBATOR, FIFTY FIVE YEARS													
AND UP, FOUND OF COMMUNITY													
ASSISTANCE AND LEADERSHIP, GOULDS							}						
CDC, GREATER GOULDS OPTIMIST CLUB,													
HISPANIC COALITION AT RISK YOUTH,													
HOUSING OPPORTUNITIES PROJECT FOR													
EXCELLENCE, INC, JESCA, KRISTI HOUSE			ļ										
INC, LEISURE CITY/MODELLO OPTIMIST			1										
CLUB, LIBERTY CITY OPTIMIST CLUB OF			1										
FLORIDA, LITTLE HAVANA ACTIVITIES													
NUTRITION CTR OF DADE COUNTY,													
LLIRRAFO LEARNING CENTER, MIAMI													
BEACH CDC, MIAMI-DADE HOUSING													
AGENCY, MIAMI-DADE OCED/UD, MICHAEL													
ANN RUSSEL JEWISH COMMUNITY													
CENTER, MY PERFECT IMAGE, NARANJA													
PRINCETON, NEW HOPE, NORTH BEACH			1										
CDC, NORTH MIAMI FOUNDATION FOR			1										
SENIOR CITIZENS SERVICES, INC.	· · · · · · · · · · · · · · · · · · ·	_											
TOTAL:		\$ 3	,937,975.01	i		TOTAL:	\$ 3,937,975.01						

# EXHIBIT I Amendments to the FY 1994 Statement of Objectives and FY 1995 - 2003 Action Plan

	Amendments to HOME CHDO Grant Funds					HOME CHOO FUNDS		
SOURCES OF RECAPTURED FUNDS AGENCY NAME	S ACTIVITY NAME		OUNT	FISCAL YEAR	RECOMMENDED REDISTRIBUTION AGENCY NAME	ACTIVITY NAME		AMOUNT
CENTRO	HOME CHDO Operating Costs ( not part of 5% Admin cap.)	\$	4,721.18	1996	CENTRO CAMPESINO	FLORIDA CITY VILLAGES PHASES II, III, & IV	\$	75,000.00
CENTRO LITTLE HAITI HOUSING ASSOC. JUBILEE CDC JUBILEE CDC	HACIENDA WEST HOME CHDO LITTLE HAITI HOUSING CENTENNIAL TOWERS CHDO CHDO OPERATIONAL SUPPORT (METRO INFILL, JUBILEE VILLAS, PUEBLO DEL SOLL, BRISAS DE MAR AND SELMA LANDINGS	\$ \$ \$ \$	477.41 94,630.00 82.50 15,967.90	2002 2000 2002 2001	MIAMI-DADE OCED	CHDO RESERVE	s	73,303.87
MIAMI-DADE OCED MODEL HOUSING NARANJA PRIN CDC	CHDO RESERVE VILLAS DR GODOY CONDO CHDO MOODY CHDO	\$	27,365.00 132.56 22.43	2002 2000 2002				
OPA-LOCKA CDC TOTAL:	SUPERIOR GARDENS PHASE III CHDO	\$	4,904.89 148,303.87	2002	TOTAL:		\$	148.303.87

			Amendme	nts to HO	ME Funds	nds HOME FUNDS					
SOURCES OF RECAPTURED FUNDS	ACTIVITY NAME	AM	OUNT	FISCAL	RECOMMENDED	ACTIVITY NAME	AN	IOUNT			
AGENCY NAME		1		YEAR	REDISTRIBUTION	•					
					AGENCY NAME						
MIAMI-DADE OCED	HOME RESERVE	\$	317,832.37	1996	MIAMI DADE EMPOWERMENT	THE LOFT AT K PLACE	\$	2,000,000.00			
l		١.			TRUST						
MIAMI-DADE OCED	HOME RESERVE	\$	388,574.00	2000	MIAMI DADE EMPOWERMENT TRUST	PALMETTO HOMES	\$	225,000.00			
CENTRO	CO-VENTURE FLA CITY VILLAGES	\$	17.30	2002	MIAMI DADE EMPOWERMENT	SOUTHWEST NEIGHBORHOOD (SOUTH	\$	500,000.00			
					TRUST	DADE/HOMESTEAD) SINGLE FAMILY HOMES					
EAST LITTLE HAVANA	CASA GRANDE TOWERS	\$	2,159.00	2001	RICHMOND HEIGHTS CDC	SINGLE FAMILY CONSTRUCTION	s	80,000.00			
GMN	FLORIDA CITY INFRASTRUCTURE	\$	102,595.63	1994	SOUTH MIAMI HEIGHTS CDC	CARIBBEAN PALMS	8	200,000.00			
JUBILEE CDC	JUBILEE INFILL FAMILY HOUSING	\$	486,124.94	1998	URBAN LEAGUE	SUPERIOR MANOR	s	700,000.00			
LITTLE HAITI HOUSING ASSOC.	SMALL BUILDING RENTAL REHAB	\$	300,000.00	2001	RIVERSIDE HOMES OF SOUTH		1	,			
					FLORIDA LLC	RIVERSIDE HOMES OF SOUTH FLORIDA LLC.	s	250,000.00			
MIAIM BEACH CDC	JEFFERSON APARTMENTS	\$	250,000.00	2003				·			
MIAMI-DADE DHS	TENANT BASED RENTAL ASSISTANCE	\$ 1	,000,000.00	2002							
MIAMI -DADE PLANNING	ENVIRONMENTAL REVIEWS	\$	33,199.00	2000			ļ				
MIAMI -DADE PLANNING	ENVIRONMENTAL REVIEWS	\$	6,306.00	1999			1				
MIAMI -DADE PLANNING		\$	7,764.00	1999		<u>}</u>					
MIAMI-DADE PLANNING	ENVIRONMENTAL REVIEW AND ASSESSMENT	\$	61,414.00	2002							
MIAMI -DADE PLANNING	FY 2000 SUPPLEMENTAL FUNDING	\$	32,350.57	1998							
MIAMI -DADE PLANNING	FY 2000 RFA SUPPLEMENTAL FUNDING	\$	7,165.76	1997							
MIAMI -DADE PLANNING	FY 2000 RFA SUPPLEMENTAL FUNDING	\$	3,094.33	1999			ĺ				
MIAMI -DADE PLANNING	MD PDR HSG ASSISTANCE	\$	258.32	1999							
	CONSOLIDATED PLAN										
OPA-LOCKA CDC	SUPERIOR GARDENS III	\$	3,940.05	2001			1				
TEDC/CORNERSTONE	PARKVIEW APARTMENTS	\$	37,940.00	1996	J		1				
THE ALTERNATIVES PROGRAM	HRC HOUSING CENTER	\$	9,493.41	1994							
MIAMI DADE OCED	HOME RESERVE FY 2003 ACTUAL VS			2003							
	PROJECTION (\$863,414) REDUCED ENTIL.										
	HOME RESERVE	\$	904,771.32	2003							
TOTAL:		\$ 3	,955,000.00			TOTAL	\$	3,955,000,00			

			Amendme	nts to HOD	AG Funds	HODAG FUNDS				
SOURCES OF RECAPTURED FUNDS AGENCY NAME	ACTIVITY NAME		OUNT FISCAL YEAR				RECOMMENDED REDISTRIBUTION AGENCY NAME	ACTIVITY NAME	AN	OUNT
CENTRO CAMPESINO	FLORIDA CITY VILLAGES PHASES II, III, &	\$	75,000.00	HODAG	ALLAPATTAH GARDEN	ALLAPATTAH GARDENS APTS.	\$	750,000.00		
	IV	1			APARTMENT, LTD.					
CODEC	BAYVIEW APTS	s	50,000.00	HODAG	•					
	ROYAL PALM APTS	s	75,000.00	HODAG						
	LA PALMA	\$	50,000.00	HODAG						
MIAMI-DADE OCED	HODAG RESERVE	\$	500,000.00	HODAG						
TOTAL:		\$	750,000,00		TOTAL:		s	750,000,00		

	TAX Funds	SURTAX FUNDS				
SOURCES OF RECAPTURED FUNDS	ACTIVITY NAME	AMOUNT	FISCAL	RECOMMENDED	ACTIVITY NAME	AMOUNT
AGENCY NAME			YEAR	REDISTRIBUTION		
				AGENCY NAME		
	FY 2003 SURTAX INCENTIVE POOL	\$ 250,000.00	2003	MIAMI BEACH CDC	JEFFERSON APARTMENTS	\$ 250,000.00
TOTAL:		\$ 250,000.00		TOTAL:		\$ 250,000.00



REQUEST FOR PUBLIC COMMENTS ON PROPOSED AMENDMENTS TO THE YEARS PRIOR TO FY 1993, FY 1993 AND FY 1994 FINAL STATEMENTS OF OBJECTIVES & PROJECTED USE OF FUNDS AND THE FY 1995, 1996, 1997, 1998, 1999, 2000, 2001 AND 2002 ACTION PLANS
Federal Regulations governing the Community Development Block Grant (CDBG), HOME and HODA

Federal Regulations governing the Community Development Block Grant (CDBG), HOME and HODA Programs/Action Plans require a participating jurisdiction to provide citizens with reasonable notice of and a opportunity to comment on any substantial amendments to its Statement of Objectives and Projected Uses o Funds and/or Action Plans. Miami-Dade County is proposing to make an addendum to the previously advertise notice in the Miami Herald, August 21, 2003 edition. The addendum identifies additional recaptured funds an appropriate redistributions as indicated below.

AMENDMENT TO CDBG & HOME FY 1995-2003 Action Plans

						14114					
SOURCES OF RECAPTURED CDBG FUNDS AGENCY NAME	ACTIVITY NAME		AMOUNT	FISCAL YEAR	RECOMMENDED REDISTRIBUTION OF CDBG FUNDS	ACTIVITY NAME		AMOUNT			
CITY OF NORTH MIAMI BEACH	HIGHLAND VILLAGE WASTEWATER IMPROVEMENTS	\$	500,000.00	2002	PENINSULA EDISON PLAZA LLC	EDISON PLAZA RENOVATION	\$	700,000.00			
CITY OF NORTH MIAMI BEACH	HIGHLAND VILLAGE WASTEWATER IMPROVEMENTS	\$	200,000.00	2003	MD CAA	YOUTH EMPLOYMENT TRAINING THROUGH GREATER MIAMI SERVICE CORPS	\$	91,000.00			
FAITH COMMUNITY DEVELOPMENT OUTREACH CENTER	YOUTH ENRICHMENT PROGRAM	\$	100,000.00	2003	MD CAA	GRAFFITI ABATEMENT AND ERADICATION THROUGH GREATER MIAMI SERVICE CORPS	\$	169,000.00			
GDP CALDER GARDEN LLC		\$	50,000.00	2003		WITH SERVICE SOM S					
HAITIAN AMERICAN COMMUNITY ASSOCIATION OF DADE COUNTY	JOB TRAINING AND	\$	40,000.00	2003							
HAITIAN AMERICAN	MICRO- ENTERPRISE ASSISTANCE	\$	30,000.00	2003				·			
OPPORTUNITIES INDUSTRIALIZATION CENTER OF DADE COUNTY	EMPLOYMENT AND JOB TRAINING PROGRAM	\$	50,000.00	2003			!				
	TOTAL	\$	970,000.00			TOTAL	\$	960,000.00			
The	e following funding amo	unt	s have been a			tisement in the Miami Herald.					
ı	DE HOSTOS DE HOSTOS SENIOR SERVICES \$										

| DE HOSTOS | DE HOSTOS SENIOR SERVICES | \$ 42,000.00 | | CENTER | | MD OCED | REVOLVING LOAN FUND TUA | \$ 71,600.00

Accordingly, Miami-Dade County invites the public to comment on these changes by writing to:
Zafar Ahmed, Director, Community Development Division, at the Miami-Dade Office of Community and Economic Development
140 West Flagler Street, Suite 1000, Miami, Florida 33130

Comments may be submitted during regular office hours from 8:00 a.m. to 5:00 p.m., Monday through Friday. The amendments will be considered at a Public Hearin to be held at 9:00 a.m. on Wednesday, September 17, 2003, before the Economic, Development & Human Services Committee and the full Board of Count Commissioners meeting scheduled on September 23, 2003 in the Commission Chamber located on the 2nd level of Stephen P. Clark Center, 111 N.W. First Street Milami Florida

Miami-Dade County provides equal access and equal opportunity in Employment and services and does not discriminate on the basis of the handicap. A person wh decides to appeal any decision made by any board, agency or commission with respect to any mater considered at its meeting or hearing will need a record of the proceedings. Such person may need to ensure that a verbatim record of the proceedings is made, including the testimony and evidence upon which the appeal is to b based. "Sign language interpreters are available upon request. Please call (305) 375-3403 at least four days in advance."

TO: KAREN NAYA

Miami-Dade Communications

INSERTION ORDER: The Miami Herald

INSERTION DATE: FRIDAY, SEPTEMBER 12, 2003

INSERTION SIZE: 3 Columns x 5 1/2 inches

INDEX CODE: 52909000CD